# SAN FRANCISCO PUBLIC LIBRARY FYs 27 & 28 Budget

Mike Fernandez, CFO
Finance Division
December 18, 2025
San Francisco Library Commission





### Budget Process Overview City & County of San Francisco

- Major Phases
  - Department
  - Mayor
  - Board
- Rolling two-year budget:
  - FY27: July 1, 2026 June 30, 2027
  - FY28: July 1, 2027 June 30, 2028
- Fund Types
  - General Fund
  - Special Revenue Fund



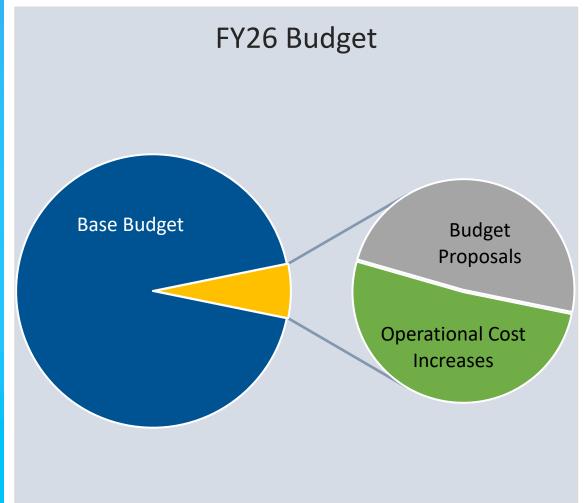


## Budget Process Overview FY27 & FY28 Budget Calendar

Tasks	October	November	December	January	February	March	April	May	June	July	August
Budget Development											
Departmental Budget Proposal Development											
City Work Order Development											
Commission Budget Priority Discussion			$\Rightarrow$								
Commission Budget Proposal Discussions											
Commission Budget Proposal Approval					$\Rightarrow$						
Budget Submittal to Controller					$\Rightarrow$						
Budget Negotiations											
Mayor's Budget Office Negotations											
Board of Supervisors Budget Negotiations											
Budget Finalization											
Board of Supervisors Budget Adoption										$\Rightarrow$	
Mayor Signs Budget										$\Rightarrow$	
Fund Availability											



## Budget Process Overview San Francisco Public Library



Note: FY26 Base Budget as presented in Dec 2024, and Operational Cost Increases and Budget Proposals as presented in January 2025.

- LPF Requirements
  - 27 branch locations, plus Main
  - 1,400 weekly hours
- Base Budget
  - Ongoing expenses
  - Salaries & benefits for employees
  - Current Collections, Programming, and Software
  - Services provided by Other Departments
- Budget Proposals
  - Proposals for new or realigning resources to carry out our Mission and Strategic Plan
- Operational Cost Increases
  - Inflation on goods
  - Contract increases



San Francisco Public Library

### Vision 2030



#### Vision

A democratic, equitable and vibrant San Francisco for everyone

#### **Mission**

Connect our diverse communities to learning, opportunities and each other

#### **Values**

Well-being • Community • Equity • Collaboration • Exploration

#### **Strategic Priorities**



#### **Literacy Champion**

Cultivate the critical understanding necessary for meaningful participation in society through immersive and varied learning activities.



#### **Cultural Amplifier**

Facilitate cultural experiences that celebrate and deepen understanding of the diverse communities of San Francisco.





#### **Community Catalyzer**

Foster experiences both within and beyond the Library that create and strengthen social connections.



#### **Thoughtful Navigator**

Serve as a caring and knowledgeable gateway, helping people find and use library, community and city resources to realize their goals.



#### Resource Provider

Offer experiences, guidance and resources that support basic needs, encourage personal growth and enrich life in San Francisco.









### FY27 & FY28 Budget Environment FY27 Base Budget Uses by Division & Cost Center

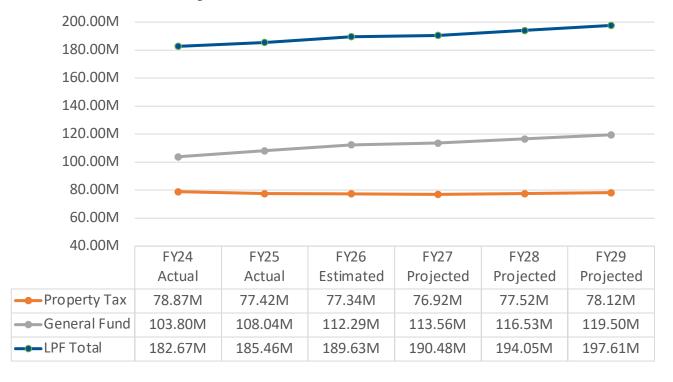
FY27 Division Budgets	FY27 Budget*	FY27 Budget (as a % of Total)
Branches	\$43.97M	22.91%
Main	\$28.13M	14.66%
Collections & Technical Services (including Collections)	\$31.91M	16.63%
Community Programs & Partnerships	\$08.45M	4.41%
Facilities	\$32.85M	17.12%
Capital Projects	\$01.90M	0.99%
IT	\$17.07M	8.90%
Administration (including Debt Service)	\$27.60M	14.38%
Total	\$191.88M	100.00%

Uses by Type	FY27 Budget*	FY27 Budget (as a % of Total)
Labor	\$132.37M	69.0%
Capital	\$1.90M	1.0%
Collections	\$21.56M	11.2%
Svcs. of Other Depts.	\$16.02M	8.3%
Non-Personnel Svcs.	\$9.33M	4.9%
Materials & Supplies	\$3.54M	1.8%
Equipment	\$0.00M	0.0%
City Grant to CBOs	\$0.96M	0.5%
State Grants	\$0.11M	0.1%
Debt Payment	\$1.70M	0.9%
Reserves	\$4.40M	2.3%
Total	\$191.88M	100%

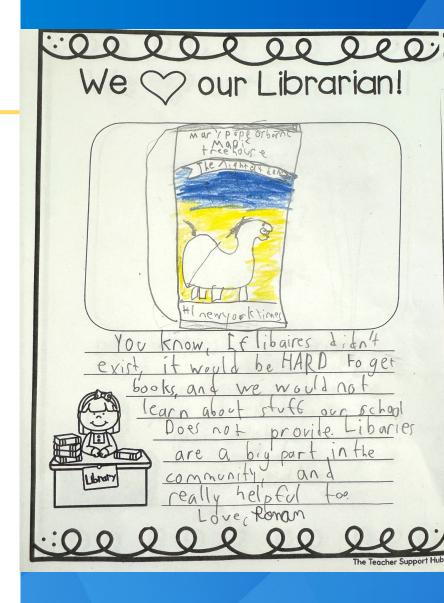


## FY27 & FY28 Budget Environment LPF Revenue Outlook

#### LPF Projected Revenue FY26 - FY29



**Note:** The Library Preservation Fund (LPF) is made up of a combination of General Fund and Property Tax. LPF revenue projections per Controller's Office, October 2025, adjusted by historical data for budget planning purposes only. Revenue projection updates are anticipated in late December 2025.





## FY27 & FY28 Budget Environment Strategic Approach

#### **Budget Environment**

- Projected citywide deficit close to \$1B
- FY27 Projected LPF revenue revised down from base by \$0.7M
- FY27 & F28 Labor projected increase by \$12-13M from FY26

## Service Level Maintenance

- Access to technology and other resources
- Maintaining a state of good repair of public facilities

#### **Budget Strategy**

- Strategic timing of investments
- Adjust capital planning
- Emphasize leveraging existing resources



### Next Steps

- December
  - Controller's revenue & expenditure baseline data
  - Refine budget proposals
- January
  - Continue refining budget proposals
  - Library Commission budget review
- February
  - Library Commission budget approval
  - Budget submittal to Controller & Mayor







## THANK YOU

